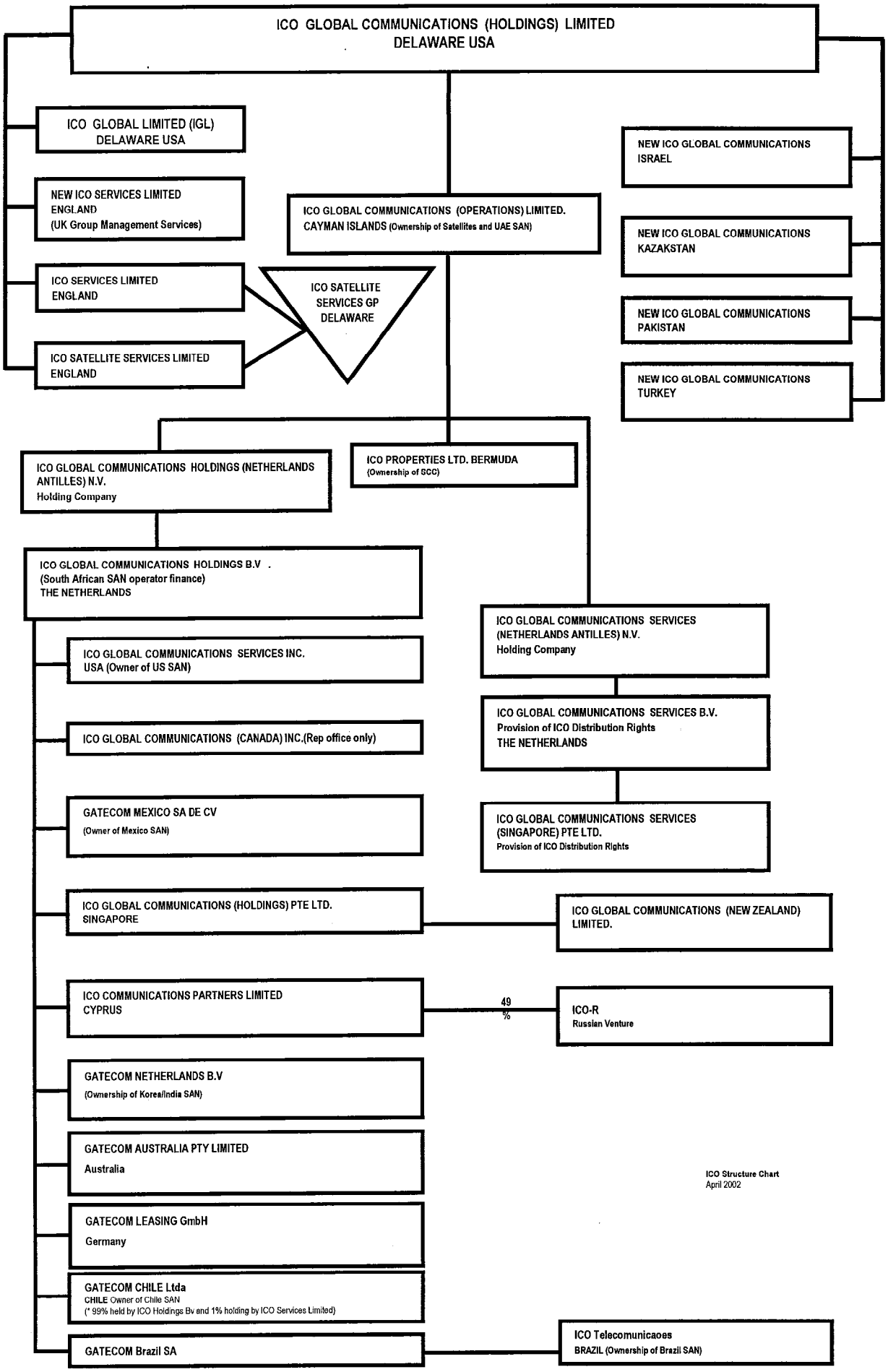
ICO GLOBAL COMMUNICATIONS (HOLDINGS) LIMITED
DELAWARE USA
ICO GLOBAL LIMITED (IGL)
DELAWARE USA
NEW ICO SERVICES LIMITED
ENGLAND
(UK Group Management Services)
ICO SERVICES LIMITED
ENGLAND
ICO SATELLITE SERVICES LIMITED
ENGLAND
ICO SATELLITE
SERVICES GP
DELAWARE
ICO GLOBAL COMMUNICATIONS (OPERATIONS) LIMITED.
CAYMAN ISLANDS (Ownership of Satellites and UAE SAN)
NEW ICO GLOBAL COMMUNICATIONS
ISRAEL
NEW ICO GLOBAL COMMUNICATIONS
KAZAKSTAN
NEW ICO GLOBAL COMMUNICATIONS
PAKISTAN
NEW ICO GLOBAL COMMUNICATIONS
TURKEY
ICO GLOBAL COMMUNICATIONS HOLDINGS (NETHERLANDS ANTILLES) N.V.
Holding Company
ICO PROPERTIES LTD. BERMUDA
(Ownership of SCC)
ICO GLOBAL COMMUNICATIONS HOLDINGS B.V .
(South African SAN operator finance)
THE NETHERLANDS
ICO GLOBAL COMMUNICATIONS SERVICES INC.
USA (Owner of US SAN)
ICO GLOBAL COMMUNICATIONS (CANADA) INC.(Rep office only)
GATECOM MEXICO SA DE CV
(Owner of Mexico SAN)
ICO GLOBAL COMMUNICATIONS (HOLDINGS) PTE LTD.
SINGAPORE
ICO COMMUNICATIONS PARTNERS LIMITED
CYPRUS
GATECOM NETHERLANDS B.V
(Ownership of Korea/India SAN)
GATECOM AUSTRALIA PTY LIMITED
Australia
GATECOM LEASING GmbH
Germany
GATECOM CHILE Ltda
CHILE Owner of Chile SAN
(* 99% held by ICO Holdings Bv and 1% holding by ICO Services Limited)
GATECOM Brazil SA
ICO GLOBAL COMMUNICATIONS SERVICES
(NETHERLANDS ANTILLES) N.V.
Holding Company
ICO GLOBAL COMMUNICATIONS SERVICES B.V.
Provision of ICO Distribution Rights
THE NETHERLANDS
ICO GLOBAL COMMUNICATIONS SERVICES
(SINGAPORE) PTE LTD.
Provision of ICO Distribution Rights
ICO GLOBAL COMMUNICATIONS (NEW ZEALAND)
LIMITED.
49
%
ICO-R
Russian Venture
ICO Telecomunicaoes
BRAZIL (Ownership of Brazil SAN)
ICO Structure Chart
April 2002